



## Graham Bates Profile



### Career Background

- 30 years experience in manufacturing industry.
- Previous career with Molins Tobacco Machinery Division, Four Square Division of Mars and Masterfoods (Mars Confectionery).
- Significant history of innovation in manufacturing strategy, manufacturing systems development and capital implementation.
- Successfully met the demands of new product introductions and line extensions.
- Lean Manufacturing practitioner.
- Achieved cultural and technology change in diverse and challenging manufacturing environments against tight timescales.
- BSc (Hons) Engineering and Associate M. I. Mech. E.
- Continuing Professional Development over the last 10 years has included
  - 7 Habits of Highly Effective People (Stephen Covey)
  - The Goal (Goldratt)
  - Prince 2 Practitioner; project management methodology
  - Lean Manufacturing Techniques
  - The Five Dysfunctions of a Team (Patrick Lencioni)
- Founder and Proprietor of Chime Time Antique Clocks, a Horological Conservation and Restoration business.

### Whole Systems' Consultancy Experience

- Major client strategic management and organisation development projects with:
  - Tameside & Glossop PCT (Wheelchair Services, Intermediate Care, Transfer Services, Health Improvement)
  - NHS Institute for Innovation and Improvement